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**MULTIPLE CRITERIA DECISION MAKING (MCDM) –
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Abstract

Multiple Criteria Decision Making (MCDM) is a double-blind peer-reviewed annual journal published by the University of Economics in Katowice (Poland) that explores the decision-making process in its entirety as well as its specific components. The present study provides an overview of the journal's 20-year history and its evolution. It also features a classification of the published works based on both the methodological approaches utilized and the decision problems and applications presented. Additionally, comprehensive lists have been compiled, including authors, reviewers, and members of the editorial and scientific committees.

Keywords: MCDM, MCDA.

In April 2005, the Department of Operations Research at the University of Economics in Katowice organized the first *International Workshop on Multiple Criteria Decision Making*. This event was held in conjunction with the biennial national conference, *Preference Modeling and Risk*, which the Department has been organizing since 1988. The inspiration for launching these workshops was the success of the *4th International Conference on Multiobjective Programming and Goal Programming*, organized by the Department in 2000. That conference provided a valuable opportunity to establish numerous international professional contacts.

The book *Multiple Criteria Decision Making '05*, edited by T. Trzaskalik and published in 2006, was originally intended to serve as the Proceedings for the 2005 conference. However, it evolved into a serial publication continued in subsequent

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years. The series featured not only papers previously presented at successive *International Workshops on Multiple Criteria Decision Making* but also works by other researchers active in this field of operations research. Between 2006 and 2013, seven volumes were published: the first three edited by T. Trzaskalik, and the following four under the joint editorship of T. Trzaskalik and T. Wachowicz.

The success of the publication encouraged the authorities of the University of Economics in Katowice to continue the series as a university journal (an annual). Consequently, the volume published in 2013 became *Vol. 8*. T. Trzaskalik has remained the Editor-in-Chief to the present day. In 2015, T. Wachowicz assumed the role of Deputy Editor-in-Chief, with K. Targiel serving as the Editorial Secretary.

In subsequent years, alongside regularly contributed papers, the journal began featuring sections prepared by guest editors:

- *Vol. 13* (2018): Part I, guest-edited by T. Loukil and M. Eddaly and titled *Multiple Criteria Decision Aid: Advances in Theory and Applications*, contains four papers presented during *The Third International Conference of The Tunisian Operational Research Society (TORS'18)*.
- *Vol. 15* (2020): Part I was prepared by guest editors from India – T. Datta Chaudhuri and S. Lahiri – and includes four papers.
- *Vol. 17* (2022): Part I, guest-edited by A. Ishizaka and titled *Multiple Criteria Decision Aid: Advances in Theory and Applications*, features four papers presented during the *26th International Conference on MCDM*.

The remaining sections of these volumes consist of regularly submitted papers.

Multiple Criteria Decision Making (MCDM) is a double-blind peer-reviewed annual journal that explores the decision-making process in its entirety as well as its specific components. The journal features prescriptive, descriptive, and normative perspectives on decision-making. Alongside theoretical and empirical research, it publishes real-world applications, case studies, and software developments designed to support the resolution of multiple criteria decision making problems.

Between 2006 and 2025, nineteen volumes of the MCDM series were published. The 2010-2011 and 2024-2025 annuals were released as combined volumes. A comprehensive summary of the published annuals, including their volume numbers, publication dates, and editors, is presented in Table 1.

A total of 212 articles have been published to date. The authors include globally recognized scholars specializing in Multiple Criteria Decision Making (MCDM) and Multiple Criteria Decision Analysis (MCDA), as well as researchers from Poland's rapidly growing academic community in these fields. The journal also features collaborative works co-authored by international and Polish researchers. A numerical breakdown of these contributions is presented in Table 2.

Table 1: Summary of the published annuals

Volume	Title	Date of issue	Editors
Vol. 1	Multiple Criteria Decision Making '05	2006	T. Trzaskalik
Vol. 2	Multiple Criteria Decision Making '06	2007	T. Trzaskalik
Vol. 3	Multiple Criteria Decision Making '07	2008	T. Trzaskalik
Vol. 4	Multiple Criteria Decision Making '08	2009	T. Trzaskalik, T. Wachowicz
Vol. 5	Multiple Criteria Decision Making '09	2010	T. Trzaskalik, T. Wachowicz
Vol. 6	Multiple Criteria Decision Making '10-11	2011	T. Trzaskalik, T. Wachowicz
Vol. 7	Multiple Criteria Decision Making '12	2012	T. Trzaskalik, T. Wachowicz
Vol. 8	Multiple Criteria Decision Making	2013	T. Trzaskalik
Vol. 9	Multiple Criteria Decision Making	2014	T. Trzaskalik
Vol. 10	Multiple Criteria Decision Making	2015	T. Trzaskalik
Vol. 11	Multiple Criteria Decision Making	2016	T. Trzaskalik
Vol. 12	Multiple Criteria Decision Making	2017	T. Trzaskalik
Vol. 13	Multiple Criteria Decision Making	2018	M. Eddaly, T. Loukil, T. Trzaskalik
Vol. 14	Multiple Criteria Decision Making	2019	T. Trzaskalik
Vol. 15	Multiple Criteria Decision Making	2020	T. Datta Chaudhuri, S. Lahiri, T. Trzaskalik
Vol. 16	Multiple Criteria Decision Making	2021	T. Trzaskalik
Vol. 17	Multiple Criteria Decision Making	2022	A. Ishizaka, T. Trzaskalik
Vol. 18	Multiple Criteria Decision Making	2023	T. Trzaskalik
Vol. 19	Multiple Criteria Decision Making	2025	T. Trzaskalik

Table 2: Numerical breakdown of contributions

Volume	Polish authors	Authors from abroad	Mix team	Total number of papers
Vol. 1	8	11	1	20
Vol. 2	5	1	2	8
Vol. 3	10	5	1	16
Vol. 4	6	9	0	15
Vol. 5	11	2	2	15
Vol. 6	7	8	0	15
Vol. 7	8	7	0	15
Vol. 8	8	3	1	12
Vol. 9	6	3	0	9
Vol. 10	10	2	0	12
Vol. 11	8	3	1	12
Vol. 12	12	0	0	12
Vol. 13	5	5	0	10
Vol. 14	6	3	0	9
Vol. 15	1	5	0	6
Vol. 16	1	8	0	9
Vol. 17	0	5	0	5
Vol. 18	0	3	1	4
Vol. 19	4	4	0	8
Total	116	88	8	212

Out of a total of 208 authors publishing in MCDM, 131 are affiliated abroad, and 77 are based in Poland.

Multiple Criteria Decision Making is currently abstracted and indexed in:

- Academic Search Ultimate (EBSCO)
- ABI/INFORM Global (ProQuest One Business)
- CEJSH (The Central European Journal of Social Science and Humanities)
- Biblioteka Nauki (ICM platform)
- BazEkon
- SBC (Silesian Digital Library)
- Economicus (UE Katowice Knowledge Base)

Articles published in the Multiple Criteria Decision Making journal, have often attracted international attention, as demonstrated by the citation data. The ten most frequently cited works in the Scopus and Google Scholar databases, along with the number of citations as of the end of 2025, are presented in Table 3.

Table 3: MCDM citation data

No.	Article	Number of citations	
		SCOPUS	Google Scholar
1	Roszkowska (2011)	281	493
2	Kobryń (2017)	60	83
3	Miettinen (2006)	36	63
4	Górecka and Szałucka (2013)	31	106
5	Jarek (2016)	30	45
6	Steuer et al. (2006)	17	27
7	Michnik and Adamus-Matuszyńska	12	24
8	Górecka (2011)	10	28
9	Zadnik Stirn and Grošelj (2013)	10	20
10	Kersten et al. (2016)	10	12

It is worth emphasizing that from the very beginning, namely since 2006, all published articles have been available online on the journal's website at <https://mcdm.ue.katowice.pl/>. The site also features a search engine that allows for the quick retrieval of the full text of any article.

This study provides an overview of the journal's 20-year history and its evolution. It also features a classification of the published works – proposed by myself – based on both the methodological approaches utilized and the decision problems and applications presented. Additionally, comprehensive lists have been compiled, including authors (along with their years of publication), reviewers, and members of the editorial and scientific committees.

Article classification

The proposed classification distinguishes between methodology (M) and decision problems and applications (A).

The breakdown based on the methodology employed is as follows:

- M1. Hierarchical and Network Methods
- M2. Outranking Methods

- M3. Distance-based and Compromise Methods
- M4. Mathematical Programming and Optimization
- M5. Utility-based and Scoring Methods
- M6. Efficiency and Performance Analysis
- M7. Structural and Relational Methods
- M8. Stochastics, Simulation, and Game Theory
- M9. Decision Rules and Data Analysis
- M10. Evolutionary Algorithms and Hybrid Systems
- M11. Interactive Methods and Visualization
- M12. Robustness and Stability Analysis

Regarding the areas of application and decision problems, the classification is as follows:

- A1. Project Management and Strategic Planning
- A2. Negotiations and Group Decision Support
- A3. Finance, Banking and National Economies
- A4. Logistics, Transport and Supply Chain
- A5. Production, Quality and Human Resources
- A6. Healthcare, Environment and Education
- A7. IT, Telecommunications and Data Analysis
- A8. Regional Development, Energy and Construction
- A9. Marketing, Tourism and Miscellaneous

Methods

M1. Hierarchical and Network Methods:

- **M1.1.** AHP (*Analytic Hierarchy Process*):
Ramík (2007), Trzaskalik and Zawadzka (2007), Ramík et al. (2008), Wachowicz (2008), Islam (2009), Ridgley and Mills (2009), Zadnik Stirn (2009), Charouz and Ramík (2010), Fiala et al. (2010), Allouche and Islam (2011), Zadnik Stirn and Grošelj (2013), Jarek (2016), Larbani and Chen (2016), Wolny (2016), Kazibudzki (2017), Łuczak (2017), Ben Moallem et al. (2018), Daoud and Moalla Frikha (2018), Uzoka and Akinnuwesi (2019), Lopes Neto et al. (2022), Fiala and Majovská (2023)
- **M1.2.** ANP (*Analytic Network Process*):
Fiala (2006), Ramík (2007), Michnik (2009), Zadnik Stirn (2009), Fiala et al. (2010), Fiala (2011), Wieszala et al. (2011), Subrt and Brozova (2012), Targiel et al. (2012), Ocamo and Clark (2014), Gür et al. (2016), Ayadi et al. (2023)
- **M1.3.** Dynamic Network Process:
Fiala (2008), Fiala (2011)

M2. Outranking Methods:

- **M2.1.** ELECTRE (*Élimination Et Choix Traduisant la Réalité*):
Trzaskalik-Wyrwa et al. (2006), Górecka (2008), Wolny (2016)

- **M2.2.** PROMETHEE (*Preference Ranking Organization Method for Enrichment Evaluation*) / GAIA (*Graphical Analysis for Interactive Aid*) / EVAMIX (*Evaluation of Mixed Criteria*) / FlowSort:
Sielska (2010), Moalla Frikha et al. (2011), Górecka (2012), Chojnacka and Górecka (2016), Boudreau-Trudel and Zaráś (2020), Moalla Frikha and Frikha (2021), Daami Remadi and Moalla Frikha (2021)
- **M2.3.** EXPROM (*Extension of PROMETHEE*):
Górecka (2011), Górecka (2012), Górecka and Szałucka (2013), Górecka and Szałucka (2014)

M3. Distance-based and Compromise Methods:

- **M3.1.** TOPSIS (*Technique for Order of Preference by Similarity to Ideal Solution*), BIPOLAR, MARS (*Measuring Attractiveness near Reference Situations*), SIPRES (*Simos' Procedure for Reference Situations*):
Sielska (2010), Roszkowska (2011), Wachowicz (2011), Górecka (2012), Zielniewicz (2013), Górecka (2015), Roszkowska and Konopka (2016), Górecka (2017), Kacprzak (2018), Brahmi and Loukil (2021)
- **M3.2.** VICOR (*VlseKriterijumska Optimizacija I Kompromisno Resenje*):
Targiel et al. (2012)
- **M3.3.** ARAS (*Additive Ratio Assessment*):
Ghram and Moalla Frikha (2018), Ghram and Moalla Frikha (2021)
- **M3.4.** CODAS (*COmbinative Distance-based Assessment*):
Regaieg and Moalla Frikha (2021), Ouhibi and Moalla Frikha (2021)
- **M3.5.** Compromise Programming:
Sitarz (2008), Sobotka (2009), Sitarz (2011)
- **M3.6.** SIMUS (*Sequential Interactive Model for Multi-Objective Decision Making*):
Munier (2016), Munier (2025a)
- **M3.7.** Bi-reference procedure:
Sobotka (2009)
- **M3.8.** TODIM-FSE (*TOMada de Decisão Interativa Multicritério/ Fuzzy Synthetic Evaluation*):
Passos and Gomes (2014)

M4. Mathematical Programming and Optimization:

- **M4.1.** Multiobjective Linear Programming:
Ramík (2006), Sitarz (2007), Ogryczak (2010), Sitarz and Botor (2021), Sitarz (2025)
- **M4.2.** Goal Programming:
Błaszczuk (2006), Caballero et al. (2006), Chu and Yuen (2006), Michnik (2007), Chu et al. (2009), Mezghani et al. (2011), Dominiak (2012), Kuchta and Urbańska (2013), Kudyba (2014), Jridi et al. (2018)

- **M4.3.** Reference Point Method:
Ogryczak (2008)
 - **M4.4.** Multicriteria Optimization:
Ogryczak (2006), Podkopaev (2008), Ramsey (2017), Lahiri (2018), Lahiri (2019), Lahiri (2020), Ramsey (2019), Lahiri (2022), Munier (2025b)
 - **M4.5.** Dynamic Programming:
Trzaskalik and Sitarz (2006), Skulimowski (2007), Ramík et al. (2008), Trzaskalik and Sitarz (2009), Zadnik Stirn (2009), Targiel (2013), Nowak and Trzaskalik (2014), Trzaskalik (2015), Trzaskalik (2016), Nowak et al. (2017), Jridi et al. (2018), Trzaskalik (2018), Salas-Molina et al. (2022)
 - **M4.6.** De Novo Programming:
Fiala (2012), Fiala and Majovská (2021)
 - **M4.7.** NIMBUS (*Nondifferentiable Interactive Multi-Objective Bundle-based Optimization System*):
Miettinen (2006)
- M5. Utility-based and Scoring Methods:**
- **M5.1.** Additive Scoring and MAUT (*Multi-Attribute Utility Theory*):
Fiala and Wachowicz (2010), Sielska (2010), Lopes Neto et al. (2022)
 - **M5.2.** SWARA (*Step-wise Weight Assessment Ratio Analysis*):
Brahmi and Loukil (2021)
 - **M5.3.** Preference Elicitation / Modelling:
Skulimowski and Rotter (2009), Kaliszewski and Miroforidis (2012), Zaráš (2011), Anholcer (2012), Brzostowski and Wachowicz (2012), Kadziński and Słowiński (2013), Ramík (2013), Ramík (2015)
- M6. Efficiency and Performance Analysis:**
- **M6.1.** DEA (*Data Envelopment Analysis*) and Super-efficiency:
Jablonský (2006), Luptáček and Böhm (2006), Miszczyńska and Miszczyński (2007), Jablonský (2008), Fiala et al. (2010), Kapelko (2011), Ramík and Hanclova (2012), Jablonský (2013), Zawisza (2013), Gładysz and Kuchta (2017), Tofallis (2022), Fiala and Majovská (2023)
 - **M6.2.** Happy Planet Index:
Jablonský (2013)
- M7. Structural and Relational Methods:**
- **M7.1.** DEMATEL (*Decision Making Trial and Evaluation Laboratory*):
Targiel et al. (2012), Kobryń (2017)
 - **M7.2.** WINGS (*Weighted Influence Non-linear Gauge System*):
Michnik (2014), Michnik and Adamus-Matuszyńska (2015)
 - **M7.3.** Affinity set, reference set, Pareto set approximations:
Kruš (2008), Skulimowski and Rotter (2009), Kaliszewski and Miroforidis (2012), Chen et al. (2015), Juszcuk et al. (2017)

M8. Stochastics, Simulation, and Game Theory:

- **M8.1.** Stochastic Dominance:
Nowak (2006), Wachowicz (2006), Zaráś et al. (2007), Sobotka (2009), Górecka (2011), Górecka (2012), Górecka and Szałucka (2014), Nowak and Trzaskalik (2014)
- **M8.2.** Stochastic Programming and Control:
Banek and Kozłowski (2010), Anholcer (2013)
- **M8.3.** Game Approach:
Wachowicz (2006), Wolny (2008), Podkopaev (2011), Larbani and Chen (2014), Siwek (2015), Wolny (2015), Fiala and Majovská (2021), Bieniek (2025)
- **M8.4.** Monte Carlo and Simulation:
Dominiak (2009), Kazibudzki (2017)

M9. Decision Rules and Data Analysis:

- **M9.1.** DRSA (*Dominance-based Rough Set Approach*):
Słowiński et al. (2007), Zaráś et al. (2007), Zaráś et al. (2009), Zaráś (2011), Zaráś et al. (2019), Boudreau-Trudel and Zaráś (2020), Zaráś et al. (2025)
- **M9.2.** Decision rules:
Gaspars-Wieloch (2015)
- **M9.3.** CLARA (*CLAssification of Real Alternatives*):
Ustinovichius and Schevchenko (2009)

M10. Evolutionary Algorithms and Hybrid Systems:

- **M10.1.** Evolutionary / Genetic Algorithms:
Essabri et al. (2009), Zaráś et al. (2009), Kaliszewski and Miroforidis (2010), Koloch and Szapiro (2010), Krzeszowska-Zakrzewska (2010), Kaliszewski and Miroforidis (2012), Kaliszewski et al. (2013), Kaliszewski and Miroforidis (2015), Krzeszowska-Zakrzewska (2015), Vizinger and Žerovnik (2019)
- **M10.2.** DSS (*Decision Support Systems*):
Wachowicz (2006), Słowiński et al. (2007), Kalcevova and Fiala (2008), Kruś (2008), Chu et al. (2009), Ustinovichius and Schevchenko (2009), Rajiansyah et al. (2023)
- **M10.3.** Hybrid models:
Michnik (2012)

M11. Interactive Methods and Visualization:

- **M11.1.** Interactive methods:
Dominiak (2006), Nowak (2006), Chmielewski and Kaliszewski (2008), Nowak (2008), Dominiak (2009), Kruś (2010), Dominiak (2012), Nowak and Trzaskalik (2014), Nowak et al. (2017)
- **M11.2.** VDA (*Visual Decision Analysis*), Star plot:
Ustinovichius et al. (2006), Chu et al. (2009)

M12. Robustness and Stability Analysis:

- **M12.1.** Sensitivity / Robustness analysis:
Kuchta (2006), Sitarz (2007), Gładysz and Kuchta (2010), Ogryczak (2010), Górecka (2012)
- **M12.2.** Stability:
Koloch et al. (2008)

Application areas and decision problems

A1. Project Management and Strategic Planning:

- **A1.1.** Project bidding:
Błaszczuk (2006)
- **A1.2.** Project selection:
Nowak (2006)
- **A1.3.** Project Scheduling and Planning:
Kuchta (2006), Gładysz and Kuchta (2010), Krzeszowska-Zakrzewska (2010), Nowak and Nowak (2011), Krzeszowska-Zakrzewska (2012), Krzeszowska-Zakrzewska (2015)
- **A1.4.** Project Management:
Uçal Sari and Kuchta (2012), Subrt and Brozova (2012), Targiel (2013), Gładysz and Kuchta (2017)
- **A1.5.** Technology Assessment and Development:
Michnik (2009)
- **A1.6.** RandD (*Research and Development*):
Hanna (2011), Michnik (2014), Kuchta (2019)
- **A1.7.** ERP (*Enterprise Resource Planning*) system selection:
Wieszala et al. (2011), Uzoka and Akinnuwesi (2019)

A2. Negotiations and Group Decision Support:

- **A2.1.** Negotiation:
Wachowicz (2008), Brzostowski and Wachowicz (2010), Wachowicz (2011), Górecka (2015), Kudyba (2016), Roszkowska (2025)
- **A2.2.** NSS (*Negotiation Support Systems*):
Wachowicz (2006), Fiala and Wachowicz (2010), Brzostowski and Wachowicz (2012), Kersten et al. (2016), Wachowicz and Roszkowska (2018)
- **A2.3.** Multicriteria Auctions:
Fiala (2008), Fiala and Wachowicz (2010), Kruś and Toczyłowski (2014)
- **A2.4.** Social choice:
Roy and Sosnowska (2006), Sosnowska and Zawiślak (2019)

A3. Finance, Banking and National Economies:

- **A3.1.** Commercial banking:
Michnik (2007)

- **A3.2.** Open Pension Funds:
Miszczyńska and Miszczyński (2007)
- **A3.3.** Portfolio selection and management:
Steuer et al. (2006), Sobotka (2009), Charouz and Ramík (2010), Juszcuk et al. (2017), Saripudin et al. (2023)
- **A3.4.** Debt management:
Klukowski (2010)
- **A3.5.** Credit application:
Roszkowska and Konopka (2016)
- **A3.6.** Foreign Exchange / Forex Market:
Juszcuk and Kruś (2017), Juszcuk and Kruś (2019)
- **A3.7.** Indian Stock Market:
Ghosh and Datta Chaudhuri (2020)
- **A3.8.** Bankruptcy Prediction:
Zaraś (2011)
- **A3.9.** National Economies / Eco-efficiency of an economy:
Luptáček and Böhm (2006), Caballero et al. (2012)
- **A3.10.** Diagnostics of Enterprises and Bankruptcy:
Ramík (2007), Imen et al. (2009)

A4. Logistics, Transport and Supply Chain:

- **A4.1.** Supply Chain:
Fiala (2006), Fiala and Majovská (2021), Ayadi et al. (2023)
- **A4.2.** Newsvendor problem:
Bieniek (2016), Bieniek (2017)
- **A4.3.** Generalized Transportation Problem:
Anholcer (2016)
- **A4.4.** Generalized Traveling Salesman Problem:
Žerovnik and Herakovič (2021)
- **A4.5.** Vehicle Routing Problems (VRP):
Koloch and Szapiro (2010)
- **A4.6.** Airport Gate Assignment Problem:
Kaliszewski et al. (2013)

A5. Production, Quality and Human Resources:

- **A5.1.** Total Quality Management (TQM):
Islam (2009)
- **A5.2.** Production Planning:
Zaraś et al. (2007), Mezghani et al. (2011)
- **A5.3.** Stock / Inventory Management and Allocation:
Trzaskalik and Zawadzka (2007), Nowak and Trzaskalik (2014), Bieniek (2018), Dmytrów (2018), Gaspars-Wieloch (2019), Vizinger and Žerovnik (2019)

- **A5.4. Labor Planning:**
Nowak (2008)
 - **A5.5. Job Search and Candidate Classification:**
Passos and Gomes (2014), Ramsey (2015)
 - **A5.6. Producer and Buyers Problem:**
Kruś et al. (2012)
- A6. Healthcare, Environment and Education:**
- **A6.1. Environmental / Ecosystem Management:**
Caballero et al. (2006), Ridgley and Mills (2009), Zadnik Stirn (2009), Kuchta and Urbańska (2013), Daoud and Moalla Frikha (2018), Chen (2022), Munier (2025a)
 - **A6.2. Health Technology and Health-related Quality of Life:**
Kamiński and Jakubczyk (2010), Chen et al. (2015), Jakubczyk (2015), Kaliszewski and Miroforidis (2015), Kamiński and Jakubczyk (2017), Jridi et al. (2018)
 - **A6.3. Healthcare Risk:**
Ben Moallem et al. (2018)
 - **A6.4. Higher Education:**
Koloch et al. (2008), Rudynsky et al. (2008), Islam (2009), Allouche and Islam (2011), Kuchta et al. (2017)
 - **A6.5. Academic Conference:**
Gür et al. (2016)
- A7. IT, Telecommunications and Data Analysis:**
- **A7.1. Multimedia Databases:**
Skulimowski and Rotter (2009)
 - **A7.2. Text Processing:**
Barai and Sanyal (2020)
 - **A7.3. Emotion Analysis:**
Ghosh (2020)
 - **A7.4. Broadband Internet / Ranking LTE Cells:**
Zawisza (2013), Lopes Neto et al. (2022)
- A8. Regional Development, Energy and Construction:**
- **A8.1. Regional Development:**
Ramík and Hanclova (2012)
 - **A8.2. Urban and Rural Municipality:**
Ramsey (2017)
 - **A8.3. European Union:**
Górecka (2008), Kruś (2010), Górecka (2011), Górecka (2012), Górecka (2017), Zaráś et al. (2019), Zaráś et al. (2025)

- **A8.4.** Building Design Contracts:
Mitkus and Trinkūnienė (2009), Šarkiene et al. (2006)
- **A8.5.** Risk in Construction:
Mitkus (2006), Šarkiene et al. (2006), Ustinovichius et al. (2006)
- **A8.6.** Mining Industry:
Gomes et al. (2011), Wolny (2016)
- **A8.7.** Electric Energy / Energy Hedging:
Glensk et al. (2013), Kudyba (2014), Kudyba (2016)

A9. Marketing, Tourism and Miscellaneous:

- **A9.1.** Public relations:
Michnik and Adamus-Matuszyńska (2015), Chojnacka and Górecka (2016)
- **A9.2.** International market selection:
Górecka and Szałucka (2013), Górecka and Szałucka (2014), Górecka and Szałucka (2025)
- **A9.3.** Revenue management:
Fiala (2011), Fiala and Majovská (2023)
- **A9.4.** Cultural tourism product:
Rodríguez et al. (2010), Czekajski (2020)
- **A9.5.** Pipe organ:
Trzaskalik-Wyrwa et al. (2006), Targiel et al. (2012), Trzaskalik-Wyrwa and Wyrwa (2014)
- **A9.6.** Athletic decathlon:
Jablonský (2012)
- **A9.7.** Vehicle design:
Blouin et al. (2009)

Published articles and their classification

The following section details the published articles and the systematic classification applied to them, highlighting the diversity of research presented in the journal over the last two decades.

- Allouche A., Islam R. (2011), *Improving Teaching Efficiency: An Application of GDF and AHP* [in:] T. Trzaskalik, T. Wachowicz (eds.), *Multiple Criteria Decision Making '10-11*, University of Economics in Katowice, 9-35. **M1.1, A6.4**
- Anholcer M. (2012), *Algorithm for Deriving Priorities from Inconsistent Pairwise Comparison Matrices* [in:] T. Trzaskalik, T. Wachowicz (eds.), *Multiple Criteria Decision Making '12*, University of Economics in Katowice. 9-17. **M5.3**
- Anholcer M. (2013), *Algorithm for Bi-criteria Stochastic Generalized Transportation Problem*, MCDM, 8, 5-17. **M8.2, M12.1**
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